

Lancashire County Council

Health Scrutiny Committee

**Minutes of the Meeting held on Tuesday, 19th September, 2017 at 10.30 am
in Cabinet Room 'C' - The Duke of Lancaster Room, County Hall, Preston**

Present:

County Councillor Peter Britcliffe (Chair)

County Councillors

J Purcell	M Iqbal
L Beavers	M Pattison
J Burrows	E Pope
Ms L Collinge	P Steen
G Dowding	S Turner
C Edwards	

Co-opted members

Councillor Wayne Blackburn, (Pendle Borough Council)
Councillor Glen Harrison, (Hyndburn Borough Council)
Councillor Tony Harrison, (Burnley Borough Council)
Councillor Colin Hartley, (Lancaster City Council)
Councillor Bridget Hilton, (Ribble Valley Borough Council)
Councillor Hasina Khan, (Chorley Borough Council)
Councillor Julie Robinson, (Wyre Borough Council)

The following speakers were welcomed to the Health Scrutiny Committee meeting:

From Healthier Lancashire and South Cumbria (STP Team):

- Dr Amanda Doyle OBE, GP and STP Lead;
- Neil Greaves, Communications and Engagement Manager
- Gary Raphael, Finance Director; and

From Morecambe Bay CCG:

- Andrew Bennett, Chief Officer

1. Apologies

Apologies were received from Councillors Roy Leeming and Matthew Tomlinson.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

County Councillor Lizzi Collinge disclosed a non-pecuniary interest for Item 4 as her post was funded by Lancashire Care Foundation Trust and her husband worked for NHS England.

3. Minutes of the Meeting held on 24 July 2017

Regarding Item 6 on the minutes – 'Lancashire and South Cumbria Sustainability and Transformation Partnership – Update on the work of the Local Workforce Action Board (LWAB)', Members enquired if a letter had been sent to the Secretary of State for Health and the Chairs of Health Education England and Health Education North West formally inviting appropriate representatives to attend a future meeting of the Committee to address the inequity of funding for medical under-graduate and post-graduate training in Lancashire and South Cumbria. The letter had not yet been sent as advice was being sought at an upcoming Health Scrutiny Steering Group meeting from Heather Tierney-Moore, Chief Executive of Lancashire Care Foundation Trust (LCFT).

Councillor Julie Robinson, Wyre Borough Council, informed the Committee her apologies had been omitted from the minutes of the Health Scrutiny Committee on 24th July 2017.

Resolved: That; subject to the above amendment, the minutes from the meeting held on 24 July 2017 be confirmed as an accurate record and signed by the Chair.

4. Next Steps on the NHS Five Year Forward View: Integrating Care Locally

A presentation was given on progress made since the Next Steps on the NHS Five Year Forward View was published on 31 March 2017 and the Sustainability Transformation Partnership (STP) for Lancashire and South Cumbria. A copy of the presentation is set out in the minutes.

In July 2017, Lancashire and South Cumbria was identified as advanced when NHS England compared STPs nationally. This demonstrated the strength of the collective efforts of organisations in the region to maintain and improve performance, and, provided a strong platform to build on.

There were key national priority areas for immediate delivery by the STP and the Accountable Care System (ACS). These were:

- Urgent & Emergency Care
- Mental Health
- Learning Disabilities

On transformation, priority areas to be looked at were:

- Primary Care
- Community Care
- Social Care
- Prevention
- Voluntary, Community and Faith Organisations

It was reported that growth monies would be used on all the above priority areas. However, on income for acute and specialised care, where most of the costs were incurred it was reported that this would remain the same.

It was noted that Lancashire and South Cumbria were not expecting a funding cut in health and care but were expecting around £345m in funding growth. It was projected that by 2020/21, Clinical Commissioning Groups would have a combined budget of £3.1bn and Upper Tier Councils would have a budget of £0.6bn for social care.

The STP would adopt the NHS RightCare approach looking at the best way to use resources with a focus on what was best for patients. RightCare benchmarked our health economies issues against places in similar economic areas and similar demographics. Delivery of efficiency savings within NHS providers was also being reviewed. Prioritised savings would be in areas such as surgical supplies and drugs, as well as reductions in the use of agency staff and staff sickness levels.

Involvement with Councillors, Voluntary, Community and Faith Sector and wider partners were a priority for the STP team. There was strong emphasis on developing the Communications and Engagement network. Local people would be involved through the Local Delivery Partnerships. There would be targeted public and patient engagement events taking place as the programme developed.

The Committee was informed that the STP Board was not a statutory body but the organisations within it were statutory. Whilst no organisation had a place on the Board as of right, all statutory organisations had signed up to it. The STP Board had an assurance role dealing with the sustainability of finances and performance against key targets as well as approving transformation plans. It was reported that a refresh of the STP would take place in approximately two months' time.

Members were informed that Partnership Board Engagement had representation from Health Education England and universities on it and dealt mainly with the transformation agenda.

Resolved: That;

- i. The report be noted; and

- ii. The Sustainability and Transformation Partnership Refresh be presented to a future meeting of the Health Scrutiny Committee in the New Year.

5. Health Scrutiny Committee Work Plan 2017/18

The Work Plans for both the Health Scrutiny Committee and the Health Scrutiny Committee Steering Group were presented to the Committee. The topics included were identified at the work planning workshop held on 20 June 2017.

In the October meeting of the Committee the topic of Winter pressures and preparations was to be discussed. It was suggested that this topic be reviewed after the winter season. This would be discussed at the Health Scrutiny Steering Group in March/April 2018.

Regarding the January 2018 meeting it was suggested that the topic of Adult Social Care, and, Public Health Budget Proposals be reviewed by the Steering Group. Members requested that these proposals come to the full Health Scrutiny Committee instead with the appropriate Cabinet Members invited.

Resolved: That the report and comments be noted.

6. Urgent Business

There were no items of Urgent Business

7. Date of Next Meeting

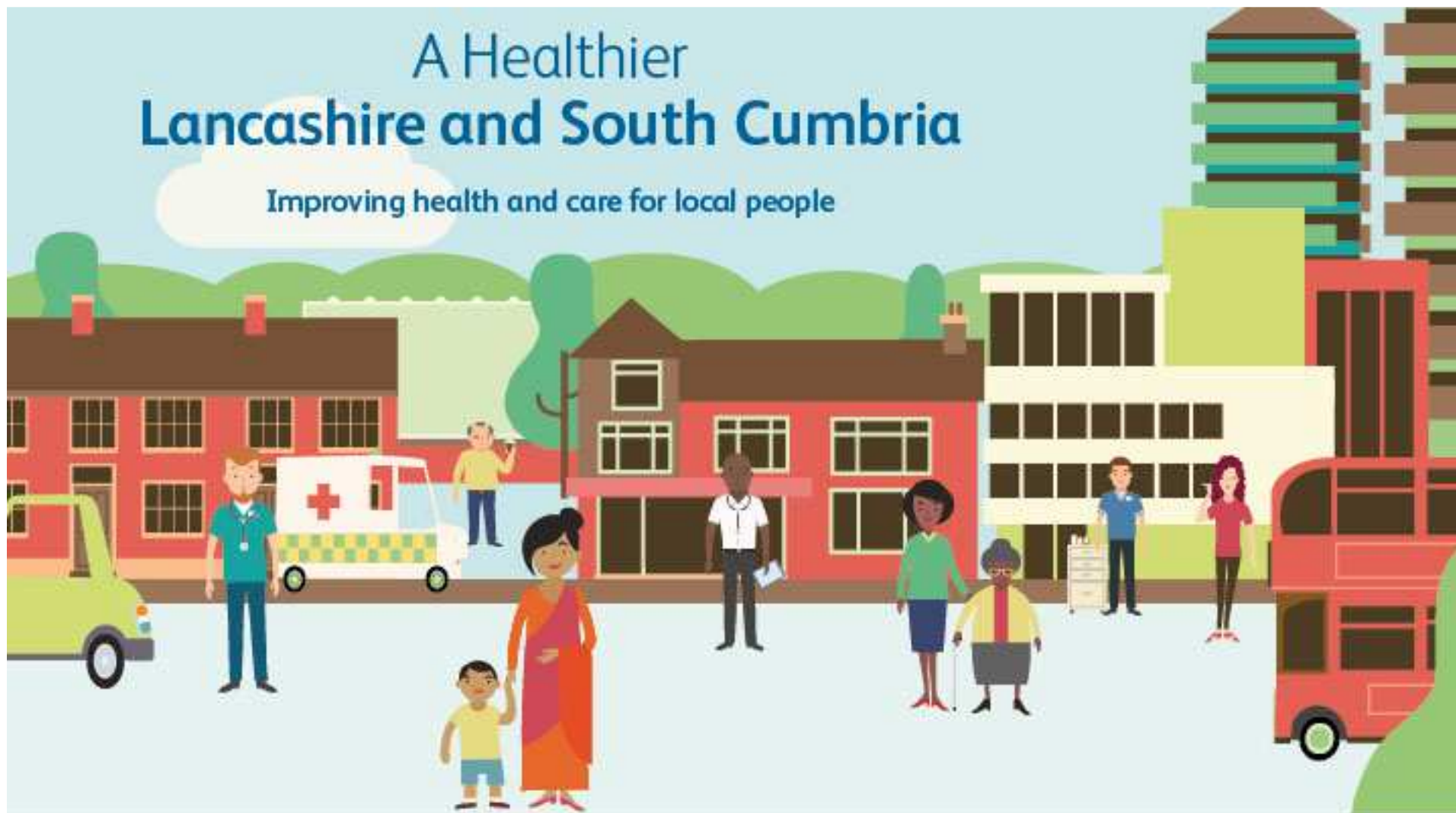
The next meeting of the Health Scrutiny Committee will take place on Tuesday 31 October at 10.30am in Cabinet Room C (The Duke of Lancaster Room) at the County Hall, Preston.

I Young
Director of Governance, Finance
and Public Services

County Hall
Preston

A Healthier Lancashire and South Cumbria

Improving health and care for local people



Lancashire Health Overview and Scrutiny Committee

19th September 2017

Healthier Lancashire and South Cumbria



Healthier
**Lancashire &
South Cumbria**

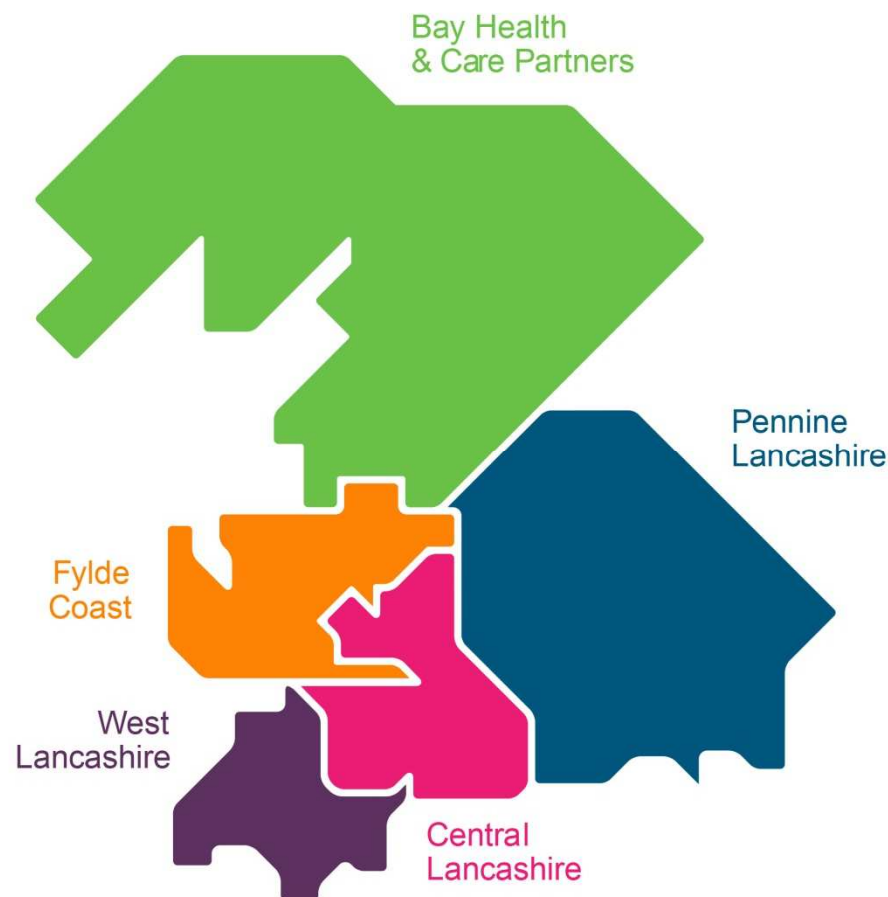
Five Local Delivery Partnership areas

One Sustainability and Transformation Partnership called **Healthier Lancashire & South Cumbria**

Three major gaps:

- Health and Wellbeing
- Care and Quality
- Finance and Efficiency

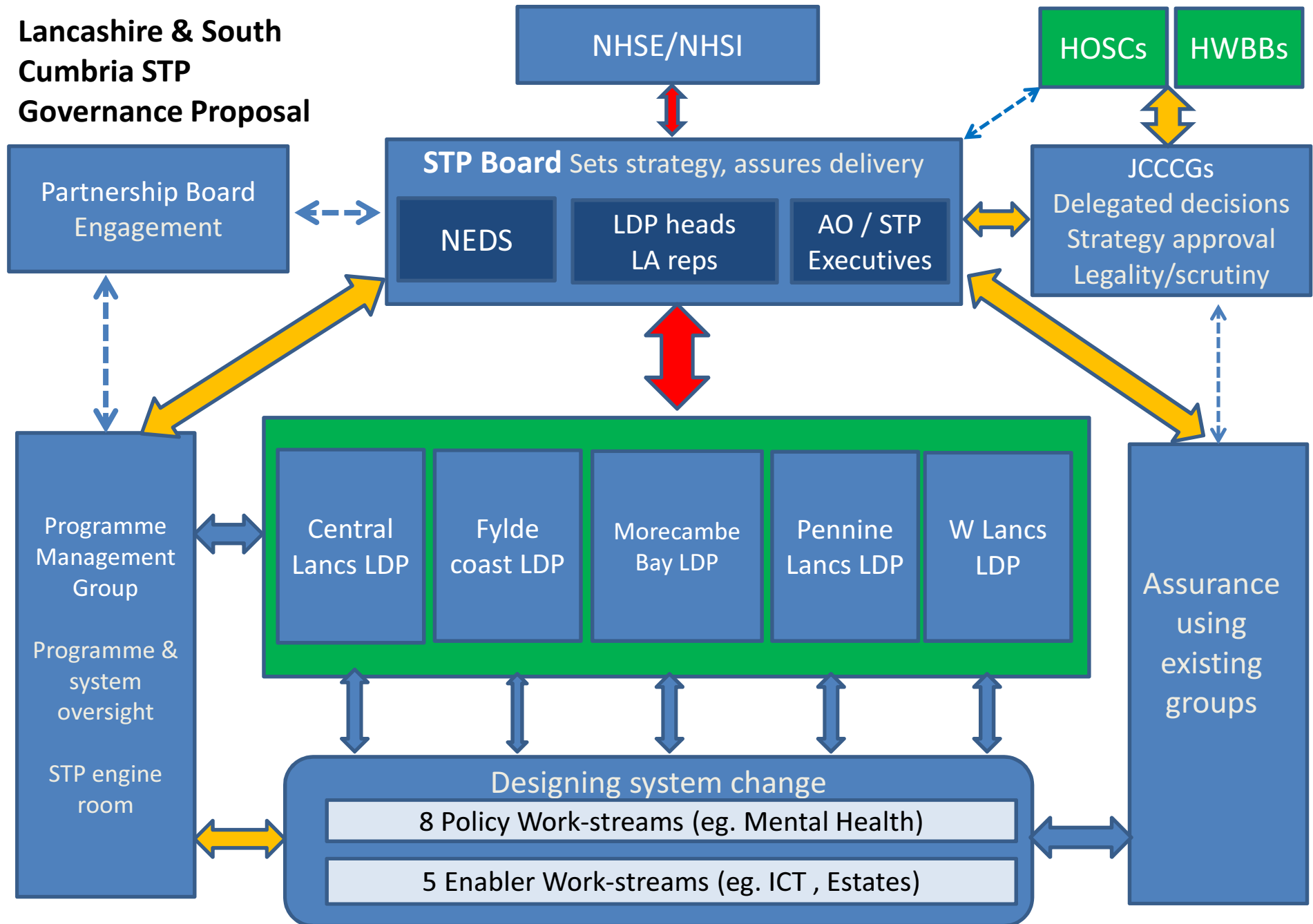
Eight priority workstreams



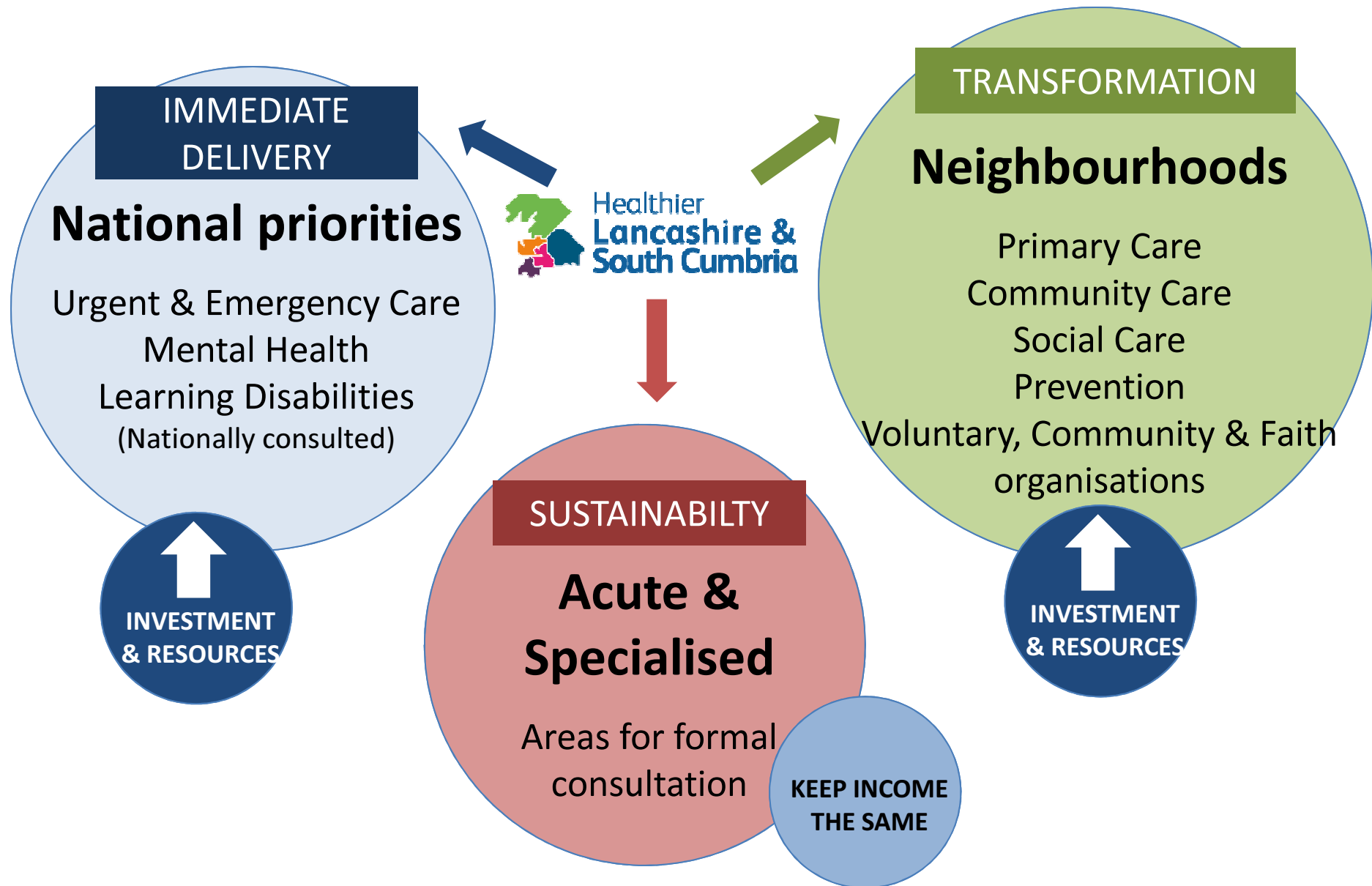
In July, NHS England compared STPs nationally:

- Lancashire and South Cumbria identified as 'Advanced'
- Demonstrates the strength of the collective efforts of organisations in the region to maintain and improve performance
- Strong platform to build on

Lancashire & South Cumbria STP Governance Proposal



Whole system focused on sustainability; transformation; design of future state





5. If we do nothing and carry on providing services as we are by 2020/21 there will be:



6. What do we need to do?

Change the way we provide primary, community and mental health services with extra resources reduce growing demand in hospitals

Areas of extra spending



Primary Care



Continuing healthcare



Community services



Mental health





7. Use the NHS RightCare approach to reduce the growth in elective activity by **£53m over the next three years** with an early emphasis on interventions of limited clinical value and other elective changes

The RightCare approach makes sure that the right person has the right care, in the right place, at the right time, making the best use of available resources. Find out more at england.nhs.uk/rightcare



8. Use the NHS RightCare approach to reduce the growth in prescribing over the next two years by **£23m** in savings.

The RightCare approach makes sure that the right person has the right care, in the right place, at the right time, making the best use of available resources. Find out more at england.nhs.uk/rightcare

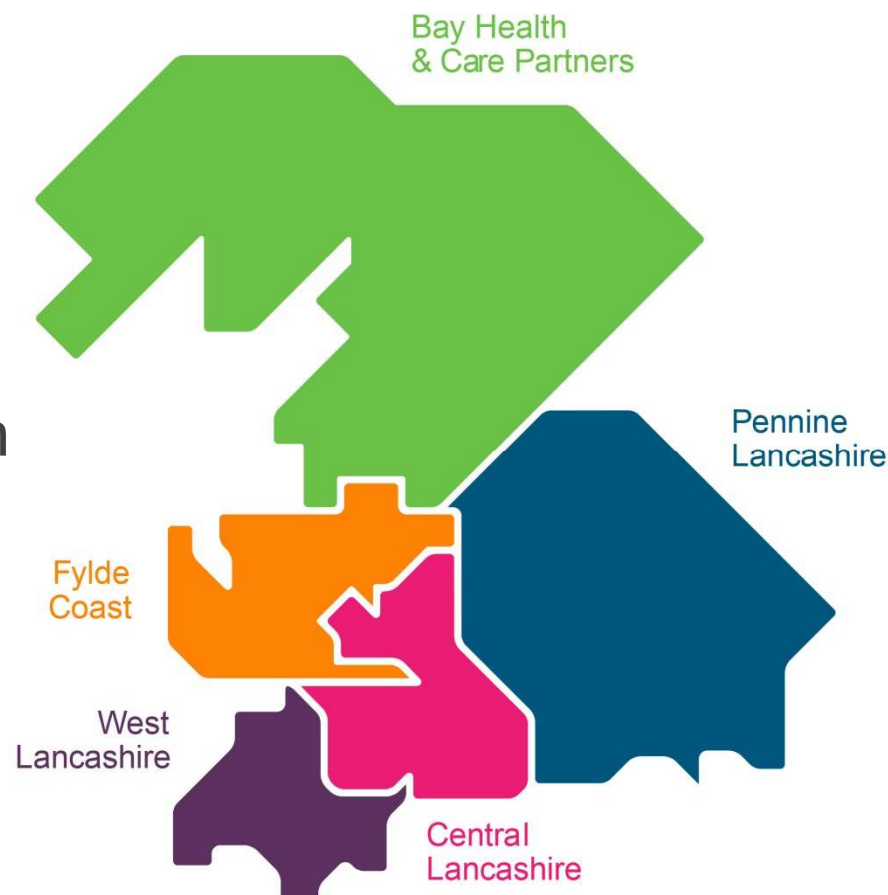




Most involvement with the public will take place at local level

Involvement with Councillors, Voluntary, Community and Faith Sector, wider partners are a priority for STP team

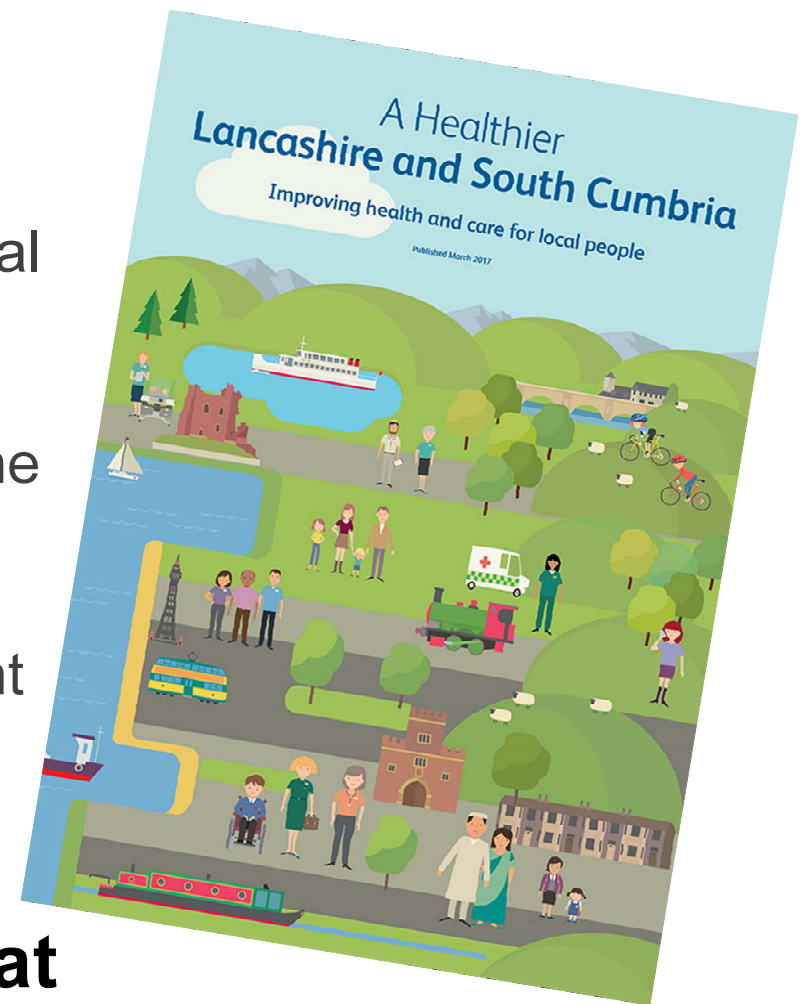
Strong emphasis on developing the Communications and Engagement network, involving current workforce, raising standards



We worked with public, workforce and Councillors to develop a plain English guide to support conversations with local people.

Local people will be involved through the Local Delivery Partnerships.

There will be targeted public and patient engagement taking place as the programme develops.



Information available online at

www.healthierlsc.co.uk

Follow on Twitter @HealthierLSC



Understanding change in the NHS public events with local Healthwatch – public Q&As:

- 26th September in Blackpool
- 25th October in Kendal

Drop in sessions ahead of Joint Committee of CCGs:

- Thursday 2nd November – 11am - 1pm (venue TBC)

Involving community, voluntary, faith sector, education wider partner organisation in priority areas events:

- 15th November at Turf Moor, Burnley – Digital Health
- 8th December in Barrow (details to be confirmed)
- 9th January in Carnforth (details to be confirmed)
- 30th January in Fylde Coast (details to be confirmed)

- How much will be cut from national funding from the prevention and public health grant across the STP footprint by 2021?
- How is the STP trying to readdress this to ensure increase in prevention spend? Are they going to restore this funding locally?
- How do you balance books as well as integrate healthcare, especially looking at adult social care and acute discharge?

- What work is happening on unnecessary bed occupancy rate?
- Can Morecambe Bay CCG tell us about the capped expenditure programme? e.g. what it is, what the implications are for care, whether this may be used in other areas.
- What is the current situation with A&E performance in Lancashire?
- What is the current situation with elective care waiting times in Lancashire? Are they worsening or improving?